

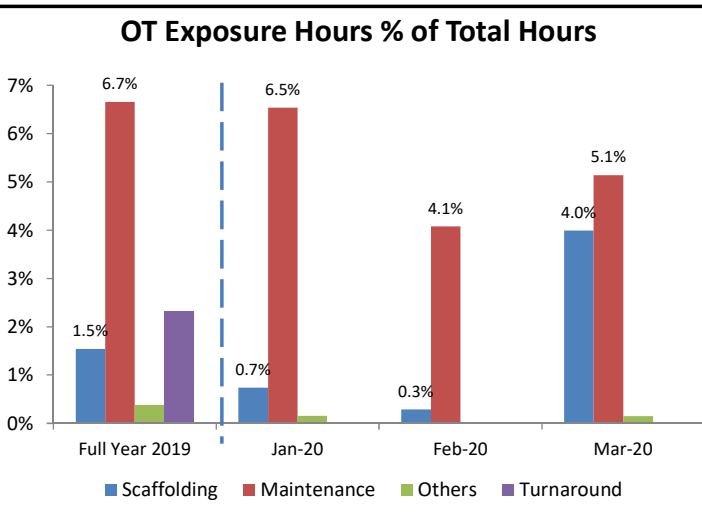
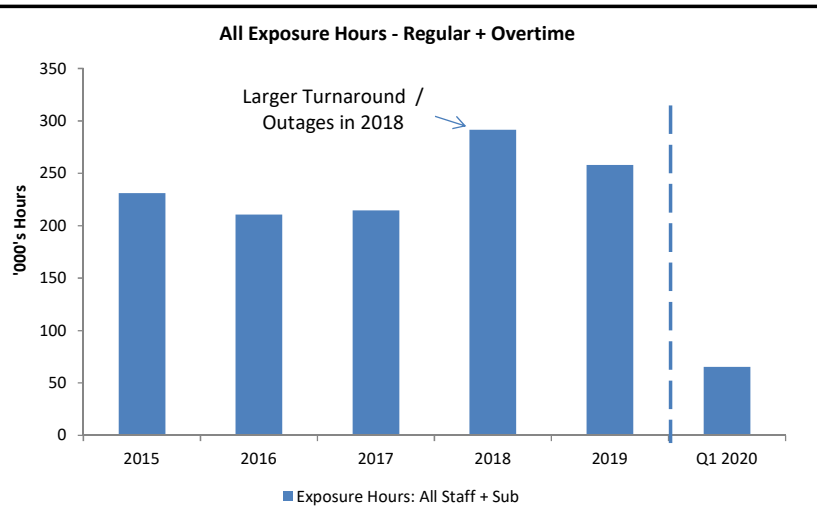


Canadian Natural and Quinn Contracting Dashboard
 MGSA #CTR009439 | Local Agreement #CTR009440
Q1 2020
 Review held on April 15, 2020



Safety ComplyWork Status = Acceptable

Leading Indicator	2017	2018	2019	Jan 2020	Feb 2020	Mar 2019	Key Notes - Leading Hazard ID's and BBSO's are now captured in the same document called Behavior Based Safety Cards
Man-Hours	214,425	291,324	258,085	24,569	19,803	21,062	
Safety Meetings	18	15	20	1	1	1	
Work Site Inspections	336	573	253	12	10	14	
Pre-Task/Field Level Analysis Cards	5,982	7,436	7,058	539	461	453	
Pre-job Toolbox Meetings	1,829	2,070	1,908	184	29	197	
Behaviour Based Safety Cards	2,033	2,801	2,116	194	92	51	
Near Hit/Near miss	6	6	1	3	1	2	
Job Hazard Assessment	New Tracking in 2020			3	0	0	
Lagging Indicator	2017	2018	2019	Jan 2020	Feb 2020	Mar 2019	Key Notes - Lagging 1 vehicle incident in Feb 2020
TRIF - Quinn Staff (as at Period end)	0.97	0.83	0.66	0.00	0.00	0.00	
TRIF - Subs (as at Period End)	0.00	0.00	0.00	0.00	0.00	0.00	
Lost Time Incidents	0.00	0.00	0.00	0.00	0.00	0.00	
Recordable Medical Aid	0.00	1.00	2.00	0.00	0.00	0.00	
First Aid	7.00	7.00	9.00	0.00	0.00	0.00	
Vehicle Incidents	6.00	2.00	5.00	0.00	1.00	0.00	
Modified Work	0.00	0.00	0.00	0.00	0.00	0.00	
Environmental Events	1.00	2.00	2.00	0.00	0.00	0.00	

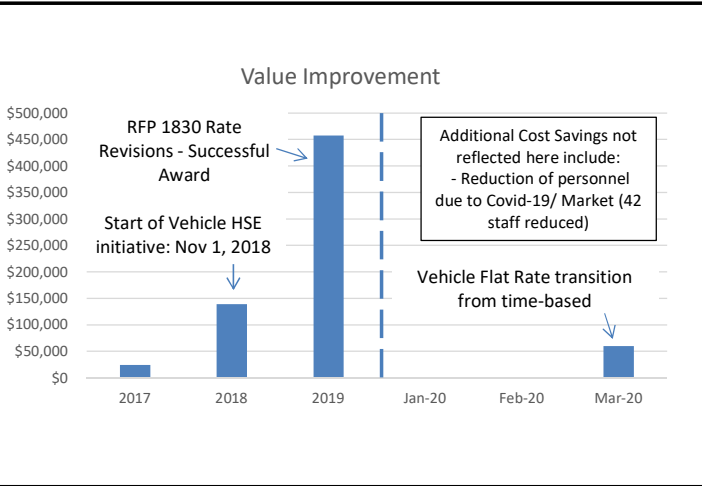


Operational Performance

Measure	Target	2017	2018	2019	Jan 2020	Feb 2020	Mar 2020	2020 Trend
Rework	<\$5,000 / year / unit	\$2,487	\$0	\$0	\$0	\$0	\$0	\$0
NCR's	< 5 / year / operating unit	5	2	0	0	0	0	0
Total Welds (Attachment + Socket + Butt)	No Data	5,860	7,917	646	336	106	4,352	
Total Butt Welds		1,168	1,219	163	41	13	868	
Total Butt Weld Repairs		15	30	1	1	1	12	
Butt Weld Repair Rate	<2% All Weld Counts	0	0	0.6%	2.4%	7.7%	1.4%	
Packages: Signed off by Quinn/In CNRL Review	Data is "snapshot" in time as at end of period noted	155	196	220	0	0	1	
Packages: In Review by Quinn		11	59	40	0	0	0	
Packages: Completed and Scanned		186	162	65	0	7	8	

Continuous Improvement & Value Opportunities

Initiative	Measure	Savings Goal	Status
1) Scaffold Material Reduction from \$5.25 to \$5.00 per hour	\$	\$22,345 = 89,380hours/year x \$0.25	Delivered (Q4 2019)
2) Gas Monitor costing from \$0.20 to \$0.00 per hour	\$	\$46,000 = 230,000 hours/year x \$0.20	Delivered (Q4 2019)
3) Training costs reduced from \$0.39 to \$0.10 per hour	\$	\$43,700 = 230,000 hours/year x \$0.19	Delivered (Q4 2019)
4) Consumables costs reduced from \$0.34 to \$0.10 per hour	\$	\$55,200 = 230,000 hours/year x \$0.24	Delivered (Q4 2019)
5) Reduced drug and alcohol costs from \$0.06 to \$0.00 per hour	\$	\$13,800 = 230,000 hours/year x \$0.06	Delivered (Q4 2019)
6) Reduced daily travel rate to a standard flat rate structure	\$ savings with assumption of Primrose vs Wolf Lake mix	\$60,000 per year	Delivered (Q1 2020)
7) Vehicle Savings from crew reduction	\$	\$353,600 = 13 trucks x \$2,720 per month	Delivered (Q1 2020)



Overtime Drivers

- Overtime will be reduced due to Q1 2020's schedule revision.

Canadian Natural Operational Feedback / Updates

- Invoice Accuracy
- Covid-19 / Response Letter

Quinn Operational Feedback / Updates

- Time split on safety person / Safety ratio (personnel to safety person)
- Cut-off date for billing (proposed date of May 4)
- Scaffolding charges (recovering charges with reduced labour hours) | potential for purchase
- Millwrights - outfitted 6 trucks - 3 trucks now returned - recovery on tools for 3 trucks

